

2014 18TH EAST ASIAN ACTUARIAL CONFERENCE

12-15 October 2014 Taipei International Convention Center in Taipei Taiwan

Implementing Economic Capital in APAC

Kevin Ito Low (kevin.low@moodys.com) MOODY'S ANALYTICS



Agenda



- Update on APAC development
- Quick recap of Economic Capital
- Building blocks of Economic Capital
- Challenges in implementing Economic Capital



What is happening in APAC



Australia

- ICAAP requirement
- Principle-based approach with standard formula, similar to SII
- Internal model

China

- Economic Capital reporting requirement
- C-ROSS expected in 2016/17

Japan

Field Tests of Economic Value-Based
 Solvency Regime

Singapore

- RBC-2 Review
- Own Risk and Solvency Assessment

Other economies

Group requirement on Economic Capital



Recap of Economic Capital EAAC

1-year Value-at-Risk of a market consistent balance sheet



Main Challenges:

- A probability-based risk measure (A view of the future)
- Market-consistent liability valuation (Estimating the fair value)
- Technology (What technology do we need for the calculation of the Economic Capital?)



Measuring probability

Economically coherent stochastic modelling of the paths of a wide array of risk Marginal distributions

- Models should capture stylized facts
- What is the likelihood of extreme events for each individual variable?

Dependence structures

- Traditional correlation measures of dependency are limited, it doesn't uniquely specify the dependency structure
- Need a measure which captures the entire dependency structure (Copulas)
- What is the likelihood of extreme events occurring simultaneously?













Consistent modeling framework





TTC vs PIT view



Calibration	Characteristics	Consideration	
Point-in-time (PIT)	Reflects current market conditions	 1-in-200-year event, or 1-in-200-event next year? Volatile in capital/risk measures? 	
Through-the-cycle (TTC)	Distributions calibrated to long data series, relatively stable calibration over time	 Risk-factor distributions, expected return and volatility over very long horizons? Consistency with market pricing and risk management incentives? 	





Liability valuation



Life insurance liability valuation cannot be obtained from a data screen...

Economic valuation			
Aim	Fair Valuation		
Complexity	Long-term path- dependent guarantees		
Valuation methods	Monte Carlo simulation		
Sensitivity to market	High		
Model choice	Consistent with observable market prices as much as possible		

Fixed volatility model



Stochastic Volatility Jump Diffusion model (SVJD)





A nested stochastic problement





Stress-and-correlate



Identify the 99.5th percentile of each risk factor and the capital charge



Determine diversification and overall capital by a correlation matrix







Stress-and-correlate



Simplest method, BUT with big assumptions:

Loss is a linear function of the risk factors
 Risk factors are jointly normally distributed





Excess log-return (Asset 1)



Fat Tail, Tail Dependency?





Nested Stochastic



The full nested stochastic approach requires a full set of market consistent scenarios for each 1 year VaR scenario.

This is not practical for life insurer ALM model

Scenario Budget				
1 year VaR Scenarios	100,000+			
Market Consistent Scenarios	5,000			
Total Scenarios	500,000,000+			





Curve Fitting



Fits a polynomial function through a set of chosen points with accurate valuations

Still a constraint to ALM

Scenario Budget				
1 year VaR Scenarios	50			
Market Consistent Scenarios	5,000			
Total Scenarios	250,000			





Least Squares Monte Carlo

More fitting points with reduced number of market consistent scenarios

Better fit in capturing the overall shape

Scenario Budget				
1 year VaR Scenarios	50,000			
Market Consistent Scenarios	2			
Total Scenarios	100,000			



Economic Capital Methods



Key criteria for a good method:

Accuracy

• Tail estimate, joint risk factor dynamics, non-linearity...

Measurability of errors

• How good is the fit (and how to validate)?

Fitting efficiency

• Number of simulations needed?

Ease of implementation

• Fast, automated, easy to communicate, need subjective judgments?

Use as a practical management tool

• Provide full probability distribution, extendable to multi-year projections?



A comparison



	Stress-and- Correlate	Curve Fitting	LSMC
Accuracy	\bigcirc	\bigcirc	
Measurability of errors	\bigcirc		
Fitting efficiency		\bigcirc	
Ease of Implementation		\bigcirc	
Use as a practical management tool	\bigcirc	\bigcirc	



Capital attribution



Insurers are often interested on quantifying how the overall capital can be attributed to:

- 1. Sub-portfolios (e.g. Business units, geographical locations, product types)
- 2. Risk factors



Risk Components



Validation of the EC model



Back-testing

Comparison against actual realized outcomes; P&L attribution

Sensitivity Testing

 Impact of the variations in assumptions on the modelling conclusions

Stress and Scenario Testing

 Comparison against specific historical events or forwardlooking downside risk.



Scenario Testing examples



An intuitive and pragmatic way of probing the performance of the model

Historical Stress Event

Forward-looking Scenarios



Implementation Challenges EAAC

Planning

Timeline, resources, budget, and also the technical roadmap

Knowledge development

Continuous knowledge transfer and up-to-date documentation

Timeliness of calculation

Timely calculation engine and workflow automation

Data management and Reporting tools

End-to-end process to ensure good data quality and robust reporting





Thank you!

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